PMOC MONTHLY REPORT

Second Avenue Subway Phase 1 (MTACC-SAS) Project

Metropolitan Transportation Authority
New York, New York

Report Period March 1 to March 31, 2017



PMOC Contract No. DTFT60D1400017 Project No. DC-27-5287, Task Order No. 0002, Work Order No. 04

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TABLE OF CONTENTS

TAB	LE OF CONTENTS	2
THII	RD PARTY DISCLAIMER	3
	ORT FORMAT AND FOCUS	
	NITORING REPORT	
1.0	PROJECT STATUS	
a.	Procurement	
b.	Construction	4
c.	Quality Assurance and Quality Control (QA/QC)	6
d.	Readiness for Revenue Operation	
2.0	SCHEDULE DATA	7
3.0	COST DATA	9
4.0	RISK MANAGEMENT	10
5.0	ELPEP	11
6.0	SAFETY AND SECURITY	11
7.0	ISSUES AND RECOMMENDATIONS	11

APPENDICES

APPENDIX A – ACRONYMS

APPENDIX B – TABLES

- Table 1 Summary of Schedule Dates
- Table 2 Project Budget/Cost
- Table 3 Estimate at Completion
- Table 4 Allocation of Current Working Budget to Standard Cost Categories
- Table 5 Core Accountability Items

THIRD PARTY DISCLAIMER

This report and all subsidiary reports are prepared solely for the Federal Transit Administration (FTA). This report should not be relied upon by any party, except the FTA or the project sponsor, in accordance with the purposes as described below:

For projects funded through the FTA's Full Funding Grant Agreement (FFGA) program, the FTA and its Project Management Oversight Contractor (PMOC) use a risk-based assessment process to review and validate a project sponsor's cost, budget, and schedule. This risk-based assessment process is a tool for analyzing project development and management. Moreover, the assessment process is iterative in nature; any results of an FTA or PMOC risk-based assessment represent a "snapshot in time" for a particular project under the conditions known at that same point in time. The status of any assessment may be altered at any time by new information, changes in circumstances, or further developments in the project, including any specific measures a sponsor may take to mitigate the risks to project costs, budget, and schedule, or the strategy a sponsor may develop for project execution.

Therefore, the information in the monthly reports may change from month to month, based on relevant factors for the current month and/or previous months.

REPORT FORMAT AND FOCUS

This monthly report is submitted in compliance with the terms of the Federal Transit Administration (FTA) Contract No. DTFT60D1400017, Task Order 0002. Its purpose is to provide information and data to assist the FTA as it continually monitors the Project Sponsor's technical capability and capacity to execute a project efficiently and effectively, and hence, whether the Project Sponsor continues to be ready to receive federal funds for further project development.

This report covers the project management activities on the Second Avenue Subway (SAS) Phase 1 Project managed by Metropolitan Transit Authority Capital Construction (MTACC) of New York City (NYC). MTA is the Project Sponsor, financed by the FTA FFGA.

MONITORING REPORT

1.0 PROJECT STATUS

On January 1, 2017, the Second Avenue Subway (SAS) Phase 1 Project began Revenue Service. The project, however, has not reached substantial completion. Corrections of open inspection observations and testing of various system elements are ongoing. Overall project completion is forecasted for November 30, 2017, and is being driven by the Systems contractor's schedule.

Total project expenditures as of March 31, 2017, is \$4.25 billion. This is 95.5% of MTACC's Current Working Budget of \$4.451 billion (exclusive of financing costs). A revised cost Estimate at Completion (EAC) is being prepared by MTACC to determine if the remaining budget is adequate, given the scope of the open inspection observations, the level of testing still required, and the probability of future claims.

a. Procurement

All ten of the construction contracts for SAS Phase 1 have been awarded.

b. Construction

Forecast Substantial and Project Completion dates are from MTACC's March 23 2017, Schedule Progress Meeting documentation and Excel Project Schedule updated March 31, 2017.

As of March 31, 2017, there are eight (8) active contracts on the SAS Phase 1 Project of which two are in the closeout process. Overall construction is 99.2% complete. The status of each is as follows:

Contract C-26005 (C2A) 96th Street Site Work and Heavy Civil

The Contractor achieved Substantial Completion on November 5, 2013. Contract closeout has been delayed because of NYCDEP field inspections. The inspections are being performed to verify that the work is as reflected on the revised "As-Built-Drawings". Closeout of the contract did not occur as anticipated by the end of the 4Q2016. The CM's efforts are ongoing to confirm a closeout date.

Contract C-26010 (C2B) 96th Street Station Civil, Architectural, and MEP During March 2017 the contractor continued closeout of open observations and testing of mechanical, electrical, and plumbing systems. As of March 31, 2017, there are 2,050 discrepancies that need to be addressed which is down from 2,956 during the previous month. Expenditures show the contractor at 99.2% complete. Substantial Completion previously forecasted for May 12, 2017, is now forecasted for July 28, 2017. The March 2017 schedule update did not show a forecasted Project Completion date.

Contract C-26006 (C3) 63rd Street Station Rehabilitation

During March 2017 the contractor continued closeout of open observations and testing of mechanical, electrical, and plumbing systems. As of March 31, 2017, there are 1,244 discrepancies that need to be addressed, which is down from 1,721 the previous month. Expenditures show the contractor at 98.8% complete. Substantial Completion which was forecasted for March 31, 2017, did not occur and is being reforecasted.

 Contract C-26007 (C4B) 72nd Street Station Cavern Mining and Lining Substantial Completion was achieved on January 14, 2014. Submittal of contract closeout documentation and completion of punchlist items are ongoing.

Contract C-26011 (C4C) 72nd Street Station – Station Finishes, MEP,

- Ancillary Buildings and Entrances

 During March 2017 the contractor continued closeout of open observations and testing of mechanical, electrical, and plumbing systems. As of March 31, 2017, there are 2,882 discrepancies that need to be addressed, which is down from 4,895 the previous month. Expenditures show the contractor at 97.3% complete. Substantial Completion previously forecasted for May 2, 2017, is now forecasted for November 11, 2017. The March 2017 schedule update did not show a
- Contract C-26008 (C5B) 86th Street Station Cavern Mining and Lining Substantial Completion of all contract work was achieved on December 16, 2014. Contract closeout is ongoing.

forecasted Project Completion date.

- Contract C-26012 (C5C) 86th Street Station Finishes, MEP Systems, Ancillary Buildings and Entrances
 During March 2017, the contractor continued closeout of open observations and testing of mechanical, electrical, and plumbing systems. As of March 31, 2017, there are 1,244 discrepancies that need to be addressed, which is down from 2,176 the previous month. Expenditures show the contractor at 98.1% complete. Substantial Completion and Project Completion are still forecasted for May 31, 2017, and August 29, 2017, respectively.
- Contract C-26009 (C6) Track, Power, Signals and Communication Systems
 During March 2017, the contractor continued closeout of discrepancies,
 installation of equipment and integration testing of communication systems. As of
 March 31, 2017, the number of open discrepancies increased to 2,238 from the
 previous month of 1,153. Expenditures show the contractor at 98.3% complete.
 The March 2017 schedule update still reflects a Substantial Completion date of
 November 20, 2017. However, no date for Project Completion was forecasted in
 the schedule update.

c. Quality

Quality Assurance and Quality Control (QA/QC)

Status:

During March 2017, the Second Avenue Subway Quality Management Team continued its focus on the resolution of discrepancies on the "Observations List".

Observations:

As of March 31, 2017, a total of 9,780 discrepancies are on the "Observations Lists" that need to be addressed on the five contracts that have not achieved Substantial Completion. This is a reduction of 3,121 discrepancies from the previous month, when there were 12,901.

Concerns and Recommendations:

The large number of discrepancies is a concern to the PMOC. Such a large number of discrepancies indicate a breakdown in the contractors' quality assurance program, the subcontractors' quality control program, and that quality was compromised for schedule acceleration. MTACC's Project Procedure No. CO.10 (Beneficial Use, Substantial Completion and Final Completion) suggests that these items must be addressed before project completion can occur with subsequent turnover to the user group(s). QA/QC staffing is be maintained to resolve all of the current and future open observations.

d. Readiness for Revenue Operation

Status:

MTACC failed to resolve all the code compliance issues documented in NYCT's Certification for Temporary Certificate of Occupancy Memorandum dated December 29, 2016. Subsequently, the Office of Code Compliance reissued the certification with the revised stipulation that all RSD+60 critical observations now had to be resolved by April 15, 2017.

Observations:

As of March 31, 2017, there are 2,665 observations that remain in the RSD+60 category. The status of the majority of the observations in the March 2017 schedule update is incomplete, because no start date has been indicated. There is a high probability that the RSD+60 observations will not be completed by April 15, 2017.

Concerns and Recommendations:

The PMOC recommends that the MTA Code Compliance Office address the issue that not all the "RSD+60" observations will be closed by April 15, 2017, and that the Code Compliance Office document its position.

2.0 SCHEDULE DATA

Status:

The March 2017 Schedule Excel Spreadsheet update was incomplete in providing dates for the tasks noted in the table below. The table below reflects the February 23, 2017, status.

Description of Tasks	63rd Street	72nd Street	86th Street	96th Street
Code RSD+60 day Observation List	3/2/2017	3/2/2017	3/2/2017	3/2/2017
Contract Work & Observations Required for SC	3/31/2017	5/1/2017	5/31/2017	6/1/2017
Submit O&M, Training Manuals, As Builts	3/31/2017	5/2/2017	5/31/2017	4/28/2017
Roadway Restoration	NA	5/2/2017	5/17/2017	5/12/2017
Testing Completion (excluding seasonal)	3/31/2017	3/31/2017	5/1/2017	4/28/2017
Seasonal Testing (HVAC)	6/30/2017	9/8/2017	6/30/2017	4/4/2017
AWOs (required for SC)	3/31/2017	6/30/2017	4/11/2017	5/12/2017
Substantial Completion	3/31/2017	11/20/2017	5/31/2017	5/12/2017
AWOs (required for Final Completion)	4/30/2017	8/24/2017	4/17/2017	5/12/2017
Punchlist and remaining observation list items	4/30/2017	8/18/2017	5/31/2017	5/12/2017
Project Completion	6/30/2017	1/18/2018	8/29/2017	8/25/2017

Post RSD System Excel Spreadsheet Schedule Completion Dates (Feb. 23, 2017)					
Description of Tasks	System Contractor				
Code RSD+60 day Observation List	3/2/2017				
Contract Work & Observations Required for SC 63rd St	11/20/2017				
Contract Work & Observations Required for SC 72nd St	9/4/2017				
Contract Work & Observations Required for SC 86th St	10/10/2017				
Contract Work & Observations Required for SC 96th St	10/20/2017				
Submit O&M, Training, Manuals, As-Builts	8/31/2017				
Testing Complete	11/20/2017				
AWOs (required for SC)	11/20/2017				
Fire Alarm Testing at 63rd St	11/20/2017				
Fire Alarm Testing at 72nd St	6/19/2017				
Fire Alarm Testing at 86th St	5/19/2017				
Fire Alarm Testing at 96th St	7/17/2017				
Substantial Completion	11/20/2017				

AWOs (required for Final Completion)	11/30/2017
Punchlist and remaining observation list items	11/30/2017
Project Completion	11/30/2017

Observations:

Correction of discrepancies while the system is operational will require considerably more time. General Orders (GOs) for track outages or track foul time will be limited and of shorter durations, thus limiting what can be accomplished.

Concerns and Recommendation:

The PMOC recommends that coordination/progress meetings be held on a regular basis so schedule adjustments can be made to minimize the impact on the schedule. The PMOC notes that the forecast duration between the Substantial Completion and Project Completion dates for the Stations Contracts ranges from approximately 90 to 225 days. For the Systems Contract, this forecast duration is only 10 days and does not appear to be realistic for the scope of work planned for the 10-day period that includes completion of AWOs, punchlist items, and remaining open observation list items.

3.0 COST DATA

Status:

Total project expenditure as of March 31, 2017, is \$4.250 billion. This is 95.5% of MTACC's \$4.451 billion Current Working Budget (exclusive of financing costs).

Construction expenditures as of March 31, 2017, are \$2.653 billion. This is 99.2% of the \$2.674 billion construction budget. The completion status of each individual construction contract is as follows:

- C26002 (C1 Tunnel Boring) 100.0%;
- C26005 (C2A 96th Street Station) 100.0%;
- C26010 (C2B 96th Street Station) 99.2%;
- C26013 (C5A 86th Street Station) 100%;
- C26008 (C5B 86th Street Station) 99.6%;
- C26012 (C5C 86th Street Station) 98.1%;
- C26006 (C3 63rd Street Station) 98.8%;
- C26007 (C4B 72nd Street Station) 100.0%;
- C26011 (C4C 72nd Street Station) 97.3%; and,
- C26009 (C6 Systems) 98.3%.

Soft Cost expenditures as of March 31, 2017, are \$1.269 billion and this is 92.2% of the \$1.377 billion budget.

Allocated contingency expenditures plus pending expenditures as of March 31, 2017, are \$345.9 million and are 93.5% of the \$370 million budget. The remaining total contingency is \$55.1 million which consists of \$25.1 million allocated and \$30.4 million unallocated (management reserved).

The minimum available contingency required by ELPEP is approximately \$45 million at the Hold Point for 100.0% Construction Bid and 85.0% Construction Complete.

Observations:

A revised cost Estimate at Completion (EAC) is being prepared to determine if the remaining budget is adequate given the scope of the discrepancies on the "Observation List", the level of testing still required, probability of future claims, and ongoing need for project support personnel.

Concerns and Recommendation:

The PMOC is concerned that the remaining budget might not be sufficient to complete the project, given the scope of the open inspection observations, the level of testing still required, and the probability of future claims. The PMOC recommends expediting the completion of the revised EAC. If additional funds are required, the process to allocate the local funds identified in the amended FFGA should be initiated.

4.0 RISK MANAGEMENT

Status

At this stage of the project, risks are well understood by the SAS Project Team. Mitigations implemented to allow the start of revenue service are ongoing and continue to be monitored. See item 4 below.

Observation and Analysis:

Risks involving MTACC's schedule acceleration initiative can be classified as either management and organizational risk or technical and coordination risk. Major risks within each of these categories are summarized as follows:

	Management and Organizational Risks				
	Risk	Status			
1.	MTACC's ability to implement its schedule acceleration program through compression of construction schedules.	Revenue Service began on January 1, 2017. However, equipment installation and integration and acceptance testing is ongoing. Netpoint Schedules issued in January 2017 were replaced with Excel Spreadsheets in February 2017. The Excel Schedule Spreadsheets were updated in March 2017. Numerous activities were not statused. Schedule update will be a subject of discussion at the April 27, 2017, Cost/Schedule Program Meeting.			
2.	Design and scope changes requested by NYCT during the late stages of construction. NYCT has agreed that changes not related to safe operation of the railroad and station facilities will be deferred until after the start of Revenue Service.	MTACC continues to manage and mitigate this risk. No new design change AWOs were initiated during March 2017. Requested design changes that will be implemented should be included in the revised EAC.			
3.	Availability of NYCT staff to support testing, commissioning, and final acceptance of work performed by SAS contractors	Ongoing NYCT support is being provided subsequent to revenue service. This is being driven by the 9,780 discrepancies on the "Observation List".			
4.	MTA code compliance reviews. Past experience suggests that risks involve delayed inspections, unrealistic code interpretation, and disregard for project operational goals.	Revenue Service commenced on January 1, 2017, with unresolved code compliance issues. MTACC failed to resolve all the code compliance issues documented in NYCT's Certification for Temporary Certificate of Occupancy Memorandum dated December 29, 2016. Subsequently, the Office of Code Compliance reissued the certification with the revised stipulation that all RSD+60 critical observations now had to be resolved by April 15, 2017.			

	Technical and Coordination Risks						
	Risk	Status					
1.	Critical communication systems: fire alarm system, police radio installation, installation, and startup at all stations.	Adequate testing of all the interfaces to the fire alarm system continues as a major risk. The Systems Contractor's schedule shows substantial completion to be achieved on November 20, 2017.					

5.0 ELPEP

The SAS Project Team has implemented the principles and requirements embodied in the ELPEP. The procedural changes triggered by the ELPEP have become an integral part of the management of the project and have given the FTA/PMOC greater insight into the risk, cost, and schedule elements of the project. It must be noted, however, that the total contingency is expected to fall below the minimum \$45 million specified in the ELPEP. Refer to Section 3.0 of this report for further discussion.

6.0 SAFETY AND SECURITY

Each construction contractor continued implementation of the Safety Requirements as specified in Section 01 11 50 of the General Requirements.

As of February 28, 2017, a total of 15,012,228 construction hours have been logged on the project with 105 lost time and 196 recordable incidents documented. The total hours and incidents equates to a Lost Time Rate (LTR) of 1.40 and a Recordable Rate (REC) of 4.01. The LTR is below and the REC is above the US Bureau of Labor Statistics (BLS) national rates (Heavy and Civil construction) of 1.8 and 3.2 respectively. Both the LTR and REC have been trending downward over the last twelve months.

<u>Safety and Security Certification</u>: Safety and Security Certification Requirements are specified in Section 01 77 12 of the General Requirements for each station and system contract. The certifiable elements of the SAS project have been identified and the Certifiable Items List (CIL) has been established and documented on checklists. The test reports that serve as the "Bodies of Evidence" for the verification of the certifiable items are not being issued in a timely manner. The delay in the issuance of the test reports caused the Systems Safety Certification Committee to deviate from the certification process. In December 2016, the SAS Systems Safety Certification Committee issued an Interim Acceptance Certificate of Conformance that allowed all SAS stations to open for revenue service on an interim basis until final system integration can be substantiated. Full certification for each station will be granted by the SAS Systems Safety Certification Committee upon evidentiary review of system integration provided by the Systems contractor's management team, C-26009. It is anticipated that safety certification will not be completed until the November 2017 time frame, which is being driven by ongoing testing by the Systems contractor.

7.0 ISSUES AND RECOMMENDATIONS

Schedule: Correction of discrepancies while the system is operational will require considerably more time. GOs for track outages and track foul time will be limited and of shorter durations, thus limiting what can be accomplished. Coordination/Progress meetings should be held on a regular basis so adjustments can be made to minimize the impacts on the schedule

<u>Technical Issues</u>: Design flaws have become apparent and have resulted in the need for mitigation actions. Errors and omissions in the design are being tracked by the project team and MTACC is considering seeking compensation from the designer.

Systems Testing: Delays in completing the installation of equipment have had a ripple effect on the overall integration and test program. Updated projected schedule date March 23, 2017, shows some communication systems being tested as late as November 20, 2017.

Volume 2 of the Facilities System Test Program identifies the System Acceptance Phase (SAP) as the period after substantial completion (completion of FAT, FIAT, SIST and FSIT), when systems and subsystems will be operated to demonstrate that all interfaces and systems are functioning as designed and intended. Neither the Netpoint schedules presented at the January 24, 2017, Schedule Progress Meeting nor do the replacement Excel files provided in February reflect the SAP. MTACC has stated that an addendum to the Facilities System Test Program (FSTP) will be issued. However, to date, the PMOC has not observed that the FSTP addendum has been issued or implemented.

<u>Compliance Inspections</u>: MTACC's commitment to expedite the Compliance Inspection process is ongoing. As of March 31, 2017, there are still 9,780 open discrepancies on the "Observation List". Completion of work is being impacted because trains are operational.

<u>Safety Certification:</u> The test reports that serve as the "Bodies of Evidence" for the verification of the certifiable items are not being issued in a timely manner and this has caused the Systems Safety Certification Committee to deviate from the certification process.

The SAS Safety Certification Committee agreed to the opening of the Second Avenue Subway stations for revenue service on an interim basis until final system integration can be substantiated. An Interim Acceptance Certificate of Conformance was issued on December 28, 2016. The PMOC notes that one committee member did not sign the Certificate of Conformance. The certification stated that "risk mitigation methods will be strictly enforced providing an equivalent efficacy of those final systems until full certification can be achieved. Full certification for each station will be granted by the SAS Certification Committee upon evidentiary review of system integration provided by the System C-26009 construction management team".

The PMOC is concerned that the certification process has been circumvented. Objective evidence should have been presented as verification that the Certifiable Items List associated with each certifiable element at each station had been completed

<u>Financial</u>: As of March 31, 2017, \$4.250 billion, 95.5% of the MTACC's Current Working Budget of \$4.451 billion (exclusive of financing costs), has been expended. MTACC has committed to revise the cost estimate at completion (EAC) in order to determine if the remaining budget is adequate, given the scope of the open inspection observations, the level of testing still required, pending AWOs, and the probability of future claims. If additional funds are required, the process to allocate the local funds identified in the amended FFGA should be initiated.

APPENDIX A – ACRONYMS

ARRA American Recovery and Reinvestment Act

AWO Additional Work Order

BLS **Bureau of Labor Statistics**

CBDS Computer Based Dispatch System

CBH Circuit Breaker House

CCM Consultant Construction Manager

CCTV Closed Circuit Television

CD Calendar Days

CIL Certifiable Items List **CMP** Cost Management Plan

CPRB Capital Program Review Board

Contact Status Summary Report **CSSR**

CWB Current Working Budget

CY Cubic Yards

Detailed Cost Breakdown DCB **EAC Estimate at Completion**

EBCS Emergency Booth Communication System

ELPEP Enterprise Level Project Execution Plan

FAS Fire Alarm System

FIAT Field Installation Acceptance Test **FFGA** Full Funding Grant Agreement **FSIT** Final Systems Integrated Testing **FSTP** Facilities System Test Program Federal Transit Administration

FTA

GO General Orders

IAC Intrusion Access Control IPS Integrated Project Schedule

LAN Local Area Network

LTR Lost Time Rate

MO Month

Maintenance and Protection of Traffic **MPT**

MTA Metropolitan Transportation Authority

MTACC Metropolitan Transportation Authority – Capital Construction

N/A Not Applicable

NYCT New York City Transit

NYSPTSB New York State Public Transportation Safety Board

OSS NYCT Office of System Safety

PACIS Public Address Customer Information Screens

PEP Project Execution Plan

PMOC Project Management Oversight Contractor (Urban Engineers)

PMP Project Management Plan

PQM Project Quality Manual

QA Quality Assurance

RAMP Real Estate Acquisition Management Plan

REC Recordable Rate

RMCP Risk Mitigation Capacity Plan

RMP Risk Management Plan

RMS Remote Monitoring System

ROD Revenue Operations Date

ROW Right of Way

RSD Revenue Service Date
SAS Second Avenue Subway
SCC Standard Cost Category

SIST Simulated Integrated System Testing

SMP Schedule Management Plan

SSCC Safety and Security Certification Committee

SSOA State Safety Oversight Agency
SSPP System Safety Program Plan

TBD To Be Determined

TCC Technical Capacity and Capability

TPSS Traction Power Substation

TSSM Tunnel Station Smoke Management

TWG Technical Working Group
WAN Wide Area Network (WAN)

WBS Work Breakdown Structure

WD Work Days

Table 1 - Summary of Schedule Dates

	FFGA	Forecast Completion			
	(March 2015)	Project Sponsor	PMOC		
Begin Construction	January 1, 2007	March 20, 2007A	March 20, 2007A		
Construction Complete	August, 2016	August 31, 2017*	October 2017		
Revenue Service	February 28, 2018	January 1, 2016A	February 2018		

^{*} Substantial Completion revised to reflect Schedule Update dated February 22, 2017.





	FFGA		FFGA Amend	working Bildget		Expenditures as of March 31, 2017		
	\$ Millions	% of Total	Obligated (\$ Millions)	3/17/2015	\$ Millions	% of Total	\$ Millions	% of Total
Grand Total Cost	4,866.614	100	4,572.942	5,574.614	5,267.614	100	4,250.487	80.69
Financing Cost	816.614	16.78		816.614	816.614	15.50	(N.A.)	(N.A.)
Total Project Cost	4,050.000	83.22	4,572.942	4,758.000	4,451.00	84.50	4,250.487	80.69
Total Federal	1,350.693	27.75	1,063.942	1,373.893*	1,350.693	24.60	1,287.756	24.45
Total FTA share	1,300.000	96.25	990.049	1,300.000	1,300.000	23.68	1,213.863	23.04
5309 New Starts share	1,300.000	100	990.049	1,300.000	1,300.000	23.68	1,213.863	23.04
Total FHWA share	50.693	3.75	73.893	73.893	50.693	0.96	73.893	1.40
CMAQ	48.233	95.15	71.433	71.433	48.233	0.88	71.433	1.35
Special Highway Appropriation	2.460	4.85	2.460	2.460	2.460	0.04	2.460	0.05
Total Local share	2,699.307	55.47	3,509.000**	3,384.107	3,509.000 **	63.92	2,962.731	56.24
State share	450.000	16.67	100.000		450.000	8.20		
Agency share	2,249.307	83.33	1,145.782		3,059.000	55.72		
City share	0	0			0	0		

Obligated and expended amounts obtained from t the FTA's Transit Award Management System (TrAMS) and MTACC's Grant Management Department.

Current MTA Board approved budget.

Table 3 - Estimate at Completion

Category	Current Working Budget	EAC Forecast As of September 2016	
Total Construction	\$2,674,814,299	\$3,050,065,727	
Engineering Services Subtotal	\$622,862,000	\$690,022,317	
Third Party Expenses	\$554,086,273	\$556,586,000	
TA Expenses	\$131,160,085	\$141,514,683	
Contingency	\$468,077,343	\$0	
Total	\$4,451,000,000	\$4,438,188,727	

EAC is being updated to reflect current project status

Table 4 - Allocation of Current Working Budget to Standard Cost Categories

Std. Cost Category	Description	FFGA	FFGA Amended	MTA's Current Working Budget
(SCC)		(January 2008)	(March, 2015)	(December 31, 2016)
10	Guideway & Track Elements	\$612,404,000	\$195,346,781	\$189,310,484
20	Stations, Stops, Terminals, Intermodal	\$1,092,836,000	\$1,666,605,679	\$1,471,571,389
30	Support Facilities	\$0	\$0	\$0
40	Site Work & Special Conditions	\$276,229,000	\$793,118,232	\$880,704,398
50	Systems	\$322,707,000	\$250,379,966	\$212,891,015
60	ROW, Land, Existing Improvements	\$240,960,000	\$281,500,000	\$281,500,000
70	Vehicles	\$152,999,000	\$0	\$0
80	Professional Services	\$796,311,000	\$1,026,608,168	\$1,388,496,979
90	Unallocated Contingency	\$555,554,000	\$544,441,174	\$26,525,735
Subtotal		\$4,050,000,000	\$4,758,000,000	\$4,451,000,000
Financing Cost		\$816,614,000	\$816,614,000	\$816,614,000
Total Project		\$4,866,614,000	\$5,574,614,000	\$5,267,614,000

Note: Table updated to reflect latest allocations by MTACC (4^{th} Quarter 2016)

Table 5 - Core Accountability Items

Project Status:	Original	at FFGA	Current*		ELPEP**		
Cost	Cost Estimate	\$4,050	million		\$4,451 million lusive of financing)	\$4,980 million	
	Unallocated Contingency	\$555.55	4 million	(As	\$30.4 million of March 31, 2017)	\$45 million	
Contingency	Total Contingency (Allocated plus Unallocated)		4 million	\$55.1 million (As of March 31, 2017)		\$45 million	
Schedule Revenue Service Date		June 3	0, 2014	January 1, 2017A		February 28, 2018	
Total Project Percent Complete	Based on Expenditures Based on Earned				95.5%		
	Value				N/A		
Majo	or Issue		Status		C	omments	
Substantial and Project Completion Excel Spreadsheets			Open		Correction of discrepancies while the system operational will require considerably more time. GOs for track outages and foul time will be limited and of shorter durations, the limiting what can be accomplished. Coordination/Progress meetings are being hele on a regular basis so adjustments can be made to minimize the impacts on the schedule		
Construction Quality			Open		On January 1, 2017, the Second Avenue Subway (SAS) Phase 1 Project began Revenue Service. The service began with a number of open items which are documented in NYCT's Certification for Temporary Certificate of Occupancy Memorandum dated December 29 2016. The memorandum stipulates that the open items must be completed within 60 days of revenue service i.e. March 1, 2017. As of March 31, 2017 there are 2,665 observations that remains in the RSD+60 category. The status of the majority of the observations in the March 2017 schedule update is incomplete because no start dates are indicated. There is a high probability that the RSD+60 observations will not be completed by April 15, 2017.		
Date of Next Quarterly Meeting:			TBD				

^{*} MTACC's Current Working Budget

** Enterprise Level Project Execution Plan (ELPEP), reflecting median level of risk mitigation
Financial data based upon MTACC reporting through 02/28/2017.